Overview on Italy

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ITALIAN CASES



COMPANY CRISIS

ITALCABLES: Industrial zone of Caivano (Naples) SOUTH OF ITALY - 2015

Working cooperative members: 51

Production of steel for reinforced concrete

Trade union involved? YES www.wboitalcables.it

CARTIERA PIRINOLI (paper mill): Roccavione (Cuneo) NORTH OF ITALY - 2015

Working cooperative members: 74 (workers 89)

Paper production and packaging

Trade union involved? YES

www.pirinoli.it

WITHOUT SUCCESSORS

ARBIZZI: Corte Tegge (Reggio Emilia) CENTRAL-NORTH OF ITALY – 2014 Working cooperative members: 18

Market products and materials for industrial packaging and carries out exclusively commercial activities

Trade union involved? NO www.arbizzi.it

CONFISCATED FROM ORGANISED CRIME

COOPERATIVA CALCESTRUZZI ERICINA LIBERA: Erice (Trapani) SOUTH

OF ITALY - 2008

Working cooperative members: 13

Concrete production - processing of inert construction waste

Trade union involved? NO

www.calcestruzziericina.it





BUSINESS TRANSFER MECHANISMS



COMPANY CRISIS

Conflictual and/or uncooperative relationship of the entrepreneur

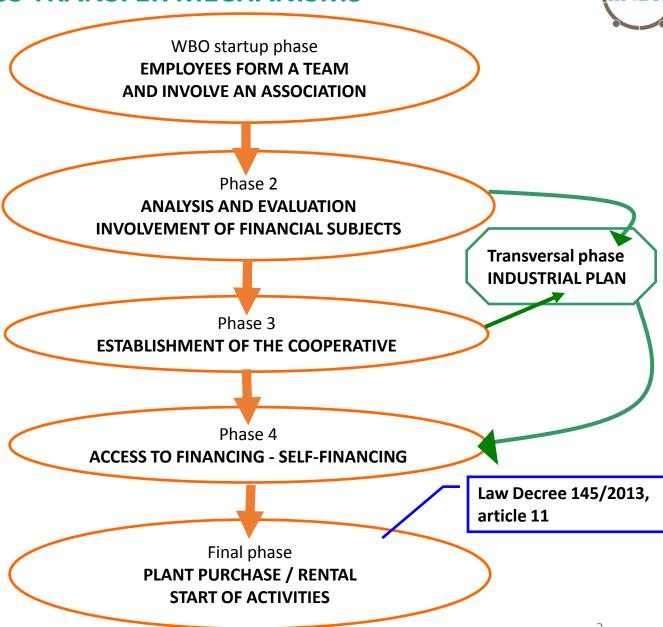
WITHOUT SUCCESSORS

Collaborative relationship with the entrepreneur

CONFISCATED FROM ORGANISED CRIME

law 646/1982:

A long legal process (Seizure and confiscation in three separate stages) Before WBO







FINANCIAL MECHANISMS



SELF FINANCING

UNEMPLOYMENT BENEFIT (NASpI) (Legislative Decree 22/2015 Art. 8)

EMPLOYEE SEVERANCE PAY (TFR)

FUNDS OF COOPERATIVE ASSOCIATIONS

(Law 59/92)

COOPFOND (Legacoop),
FONDOSVILUPPO (Confcooperative)
GENERAL FOND (Agci)

SPECIAL FUND FOR MEASURES TO SAFEGUARD EMPLOYMENT LEVELS

Law 49/1985 and subsequent amendments and additions (Legge Marcora)

EXTRAORDINARY FUND

Ministry of Economic Development Decree 4 December 2014 "New Marcora"

COOPERAZIONE FINANZA IMPRESA (CFI)

LOANS OR MORTGAGES

e.g. Banca Etica





ROLE OF THE WORKER REPRESENTATIVES





WORKERS: EMPLOYEES

TRADE UNIONIST:

is a **workers' representative** and takes care of their interests

CORPORATE
CRISIS AND WBO
PROMOTION

WORKERS FORM A TEAM

TRADE UNIONIST:

is still a worker representative but there is no counterpart. He/she follows the steps of the WBO, motivates workers and encourages them to keep the group cohesive



WBO

WORKERS: MEMBERS OF THE COOPERATIVE AS "OWNERS"

TRADE UNIONIST:

no longer represents the workers but **becomes a mediator** in the controversies and crises that may arise in the cooperative due to the new organisation of work





WBO: KEY ELEMENTS





Mature legislative system

Strong and structured cooperative system

Promotion and support

EXTERNAL

Local and national Social Dialogue

Initial evaluation of the project

Professional training

Timely decision

Expertise of workers representatives

INTERNAL

Cohesive, motivated and determined group key subjects of the company of origin

Mediators figures for the new organisation of work

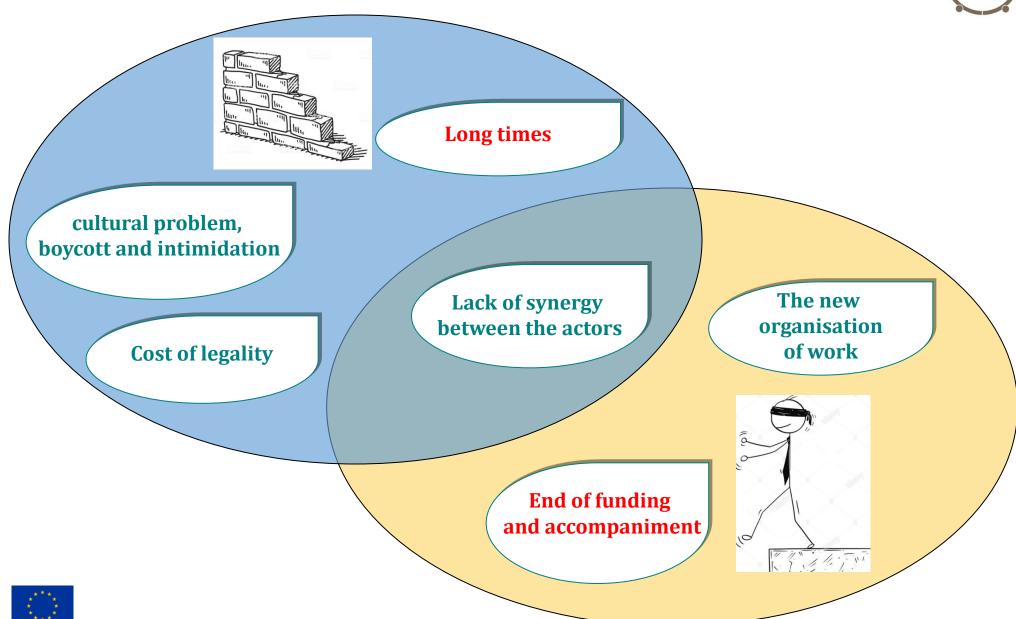






WBO: BARRIERS AND RISKS







TRANSFERABILITY IS POSSIBLE!



Which is the role of each actor?

Workers

Trade Unions

Associations

Financial subjects

National legislators

National policies

Support the growth of economic activities and employment levels through the **development** of cooperation (Marcora Law).

Pre-emption right for workers who intend to rent or buy their own company in crisis or a branch of the same organisation (LD 145/2013)

Right for workers to request the early settlement of their unemployment benefit in a block payment to join the cooperative and take over the company where they worked (LD 22/2015)

Specific laws to **protect workers from confiscated companies** (New Marcora)

Financial supports

Ordinary and extraordinary state or private Funds specific for WBOs (Marcora Law, New Marcora, Law 59/1992)

Facilitate access to mortgages and loans (e.g. Italcables and Cooperativa Ericina Libera cases)

Facilitate self-financing (e.g. with the early settlement of social safety nets in a single solution - Legislative Decree 22/2015)





WBOs ARE IMPORTANT FOR ITALY



ACCORDING TO Cooperazione Finanza Impresa DATA

Resources invested by CFI have positive effects in **creating value**, **attracting new investment** and **protecting jobs**In 10 years CFI Investments have generated an <u>economic return for the State of 8 times the capital employed</u>



| Less use of social shock absorbers | 177 €/mill. |
|---|---------------------|
| | 597 €/mill . |
| Taxes paid by cooperatives | 38 €/mill. |
| Irpef (individual income tax) paid by cooperatives | 260 €/mill. |
| Social security paid by cooperatives | 289 €/mill. |
| Interest income | 6 €/mill. |
| Dividends, Interest Income, CFI Capital Rivaluation | 4 €/mill. |

CFI: 1986 -

July 2019:

Total investments: € 225.906.589

Funded cooperatives: 394 of which 226 WBO

Number of employees: 19.483 of which 40% concern the WBO

Average investment per worker: € 11.595



Source: CFI (M.Mariconda)



Thank you for the attention



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